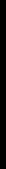
Q1 2020

REAL ESTATE INVESTMENT TRUST

# **SMARTCENTRES**

**Real Estate Investment Trust** 

**INVESTOR PRESENTATION** 





## **NOTICE TO READER**

Readers are cautioned that certain terms used in this Investor Presentation ("Presentation") such as Funds from Operations ("FFO"), Adjusted Cashflow from Operations ("ACFO"), "Gross Book Value", "Payout Ratio", "Interest Coverage", "Total Debt to Adjusted EBITDA" and any related per Unit amounts used by management to measure, compare and explain the operating results and financial performance of the Trust do not have any standardized meaning prescribed under IFRS and, therefore, should not be construed as alternatives to net income or cash flow from operating activities calculated in accordance with IFRS. These terms are defined in this Presentation and reconciled to the consolidated financial information of the Trust in the Management's Discussion and Analysis ("MD&A") for the three months ended March 31, 2020. Such terms do not have a standardized meaning prescribed by IFRS and may not be comparable to similarly titled measures presented by other publicly traded entities.

Certain statements in this Presentation are "forward-looking statements" that reflect management's expectations regarding the Trust's future growth, results of operations, performance and business prospects and opportunities. More specifically, certain statements contained in this Presentation, including statements related to the Trust's maintenance of productive capacity, estimated future development plans and costs, view of term mortgage renewals including rates and upfinancing amounts, timing of future payments of obligations, intentions to secure additional financing and potential financing sources, and vacancy and leasing assumptions, and statements that contain words such as "could", "should", "can", "anticipate", "expect", "believe", "will", "may" and similar expressions and statements relating to matters that are not historical facts, constitute "forward-looking statements". These forward-looking statements are presented for the purpose of assisting the Trust's Unitholders and financial analysts in understanding the Trust's operating environment and may not be appropriate for other purposes. Such forward-looking statements reflect management's current beliefs and are based on information currently available to management. However, such forward-looking statements involve significant risks and uncertainties. A number of factors could cause actual results to differ materially from the results discussed in the forward-looking statements. Although the forward-looking statements contained herein are expressly qualified in their entirety by this cautionary statement. These forward-looking statements are made as at the date of this Presentation and the Trust assumes no obligation to update or revise them to reflect new events or circumstances unless otherwise required by applicable securities legislation.

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## **PUBLIC HEALTH CRISIS RISKS**

Public health crises, including the ongoing and evolving COVID-19 pandemic, or relating to any other broad-reaching disease, virus, flu, epidemic, pandemic or other similar disease or illness (each, a "Public Health Crisis") have and could further adversely impact the Trust's and its tenants' businesses, and thereby the ability of tenants to meet their payment obligations under leases. A Public Health Crisis could result in a general or acute decline in economic activity, increased unemployment, staff shortages, reduced tenant traffic, mobility restrictions and other quarantine measures, supply shortages, increased government regulations, and the quarantine or contamination of one or more of the Trust's properties.

A Public Health Crisis could impact the following material aspects of the Trust's business, among others: (i) the value of the Trust's properties and developments; (ii) the Trust's ability to make distributions to Unitholders; (iii) the availability or the terms of financing that the Trust currently has access to or may anticipate utilizing; (iv) the Trust's ability to make principal and interest payments on, or refinance any outstanding debt when due; (v) the occupancy rates in the Trust's properties; (vi) the ability of the Trust to pursue its development plans or obtain construction financing on previously announced and anticipated timelines or within budgeted terms; and (vii) the ability of our tenants to enter into new leasing transactions or to satisfy rental payments under existing leases.

On March 11, 2020, the World Health Organization declared the outbreak and subsequent spread of COVID-19 a global pandemic. The duration and intensity of resulting business disruption and related financial and social impact are unprecedented and remain uncertain, and such adverse effects may be material.

Efforts by governmental agencies, health agencies, and private sector participants to contain COVID-19 or address its impacts have adversely affected the Trust's business and the operation of its properties and developments. A number of provincial and municipal governments have declared states of emergency and governments have implemented restrictive measures such as travel bans, quarantine and self-isolation. As a result, some tenants have been seeking rent relief and/or have not complied with their rent obligations. Landlords, including SmartCentres, are considering rent deferral arrangements with certain tenants that are typically small independent retailers, whose businesses are required to close or otherwise suspend operations. Otherwise, SmartCentres will require tenants to honour the terms of their respective leases, including the payment of rent, and if they do not, SmartCentres may pursue enforcement and related alternatives. There can be no assurance that if the Trust enters into any such arrangements, deferred rents will be collected in accordance with the terms of those arrangements, or at all. Inability of tenants to meet their payment obligations, deferred or otherwise, and any inability of the Trust to collect rents in a timely manner or at all could adversely affect the Trust's business and financial condition. In addition, many jurisdictions in which the Trust operates have enacted mandatory business closures affecting certain of its tenants. While many of the Trust's tenants are affected by measures, approximately 60% of the Trust's retail tenants (by rental revenue) are large, well-capitalized and well-known national and regional retail anchors providing grocery, pharmacy and household necessities, and although affected, are deemed 'essential services' in their respective provincial jurisdictions and therefore continue to remain open to retail consumers.

The Trust is continuously monitoring the situation, but is unable to accurately predict the impact that the COVID-19 pandemic will have on its results of operations due to uncertainties including the ultimate geographic spread of the virus, the severity of the disease, the duration or recurrence of the outbreak, and any further actions that may be taken by governmental agencies and private sector participants to contain the COVID-19 pandemic or to address its impacts. The worldwide spread of COVID-19 has adversely affected global economies and financial markets resulting in a severe economic downturn and significant impacts on many tenant businesses and their ability to meet payment obligations, including rent. The duration of this downturn is currently unknown.

While governmental agencies and private sector participants are seeking to mitigate the adverse effects of the COVID-19 pandemic, and the medical community is seeking to develop vaccines and other treatment options, the efficacy and timing of such measures remain uncertain. If the outbreak of COVID-19 and related developments lead to a prolonged or significant impact on global, national or local markets or economic growth, the Trust's cash flows, unit price, financial condition or results of operations and ability to make distributions to Unitholders may be materially and adversely affected.

Any Public Health Crisis may also exacerbate other risk factors described on the previous page.

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**Long-Term Strategy Update** Page 13

Joint Venture Update Page 29

**Featured Initiatives** Page 33

Financial Highlights Page 61



## **COVID-19 PANDEMIC: A TIMELINE**

#### **MID-MARCH**

All non-essential businesses closed in Canada

#### **MARCH 23**

SmartCentres formally offers

1M sf. of rent free built
space/land to governments &
health authorities for COVID
related purposes

#### **APRIL 24**

Canadian Emergency Commercial Rent Assistance (CECRA) program announced

## **MARCH 19**

SmartCentres confirms its intention to 'stand by' small independent retailers

## **MARCH 27**

2-month rent deferral offered to small independent retailers

## **MID-MAY**

Unenclosed malls begin to reopen as governments announce phased reopening plans

# SMARTCENTRES WAS BUILT FOR HEAVY WEATHER: SOLID TENANT BASE

166

properties at key intersections across Canada:

98%

industry-leading occupancy rate

73%

anchored by Walmart

+25%

of revenue from Walmart

**60%** 

of tenants are essential services that remained open

+50%

of rent from strong, creditworthy and open essential service tenants

Walmart > <































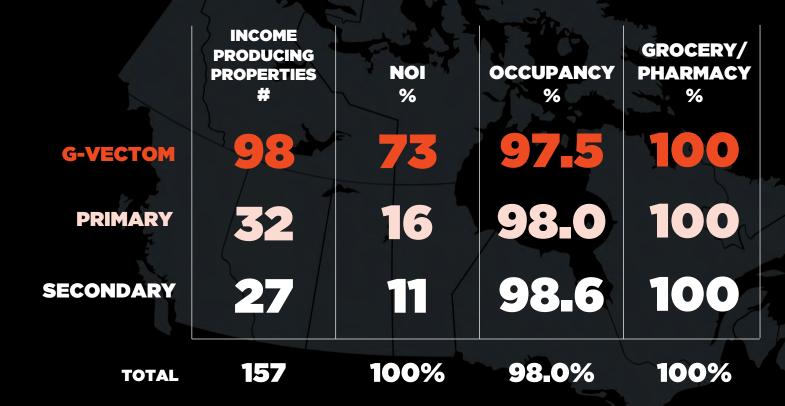








# SMARTCENTRES WAS BUILT FOR HEAVY WEATHER: CENTRAL COMMUNITY MARKETPLACE



SMARTCENTRES REIT | Q1 2020 INVESTOR PRESENTATION

# SMARTCENTRES WAS BUILT FOR HEAVY WEATHER: STRONG FINANCIAL POSITION

**34.4M SF** 

Income producing retail portfolio

+\$23M (+41% to \$79M)

Cashflow from operating activities

**+\$8M** (+8.7% to \$96M)

Funds from operations (FFO)

**+\$11M** (+13% to \$90M)

Adjusted cashflow from operations (ACFO)

\$10.4B

**Dynamic** real estate portfolio value

43.3%

Debt to aggregate assets ratio

\$5.6B

Liquidity: Unencumbered asset pool

\$471M + 250M

Liquidity: Cash resources + operating line accordion available

# COVID RESPONSE: RENT COLLECTION PROGRESS

+525

rent deferral offers made to small, independent retailers **72%** 

of 'expected' April rent collected - May following similar trend \* **69%** 

of 'contracted' April rent collected \*

Rent for April and May continues to be pursued and collected.

Normal rent collection levels expected to resume as retailers are permitted to reopen.



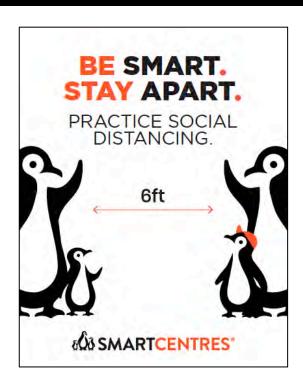
## **SMARTCENTRES LAND OFFER:**

## 1 MILLION SF OF RENT FREE BUILT SPACE TO HELP COVID-19 SUPPORT EFFORTS

- Land, parking lots and signage across the country offered to all levels of government and health care authorities
- Trillium Health Network and Hamilton Health Sciences, which include 13 hospitals and medical facilities, have accepted this offer to support their front-line patient care efforts

## **COVID RESPONSE:**

## SAFELY REOPENING THE CANADIAN ECONOMY



96% of the SmartCentres portfolio is open air retail; the first format to allow non-essential retail to open.

Public health measures are fully adopted at our centres:



### **CLEANLINESS & SANITIZATION:**

- · Increased frequency of sanitization and disinfecting.
- Hand sanitizers located throughout properties (enclosed malls).



#### **SECURITY**

- Social distancing compliant common areas and restrooms
- Modified operating hours to allow for enhanced cleaning and maintenance.



#### COMMUNICATION

 Proactively communicating our safety and security measures and expectations with tenants.



## **EVOLUTION FROM SHOPPING CENTRES TO CITY CENTRES**

#### 1989-1994

Mitchell Goldhar helps bring Walmart To Canada (Wmt Sales \$21B USD)



#### 1999

Walmart Joint Venture with SmartCentres



#### 2003

First transaction with Calloway REIT (Cwt Assets \$100M CAD)



#### 2014

Penguin Pickup concept is introduced



#### 2015

Calloway REIT Acquires SmartCentres



#### 2016

SmartCentres strategic focus evolves to mixed use diversification



## 2018/2019

SmartCentres forms diversified JV Partnerships























## **BEST POSITIONED FOR INTENSIFICATION**

## **BEST PORTFOLIO IN THE COUNTRY**

**EASY ACCESS** 

**FLEXIBLE STRUCTURES** 

**MAJOR INTERSECTIONS** 

<24% LAND UTILIZATION

TRANSIT CONNECTIVITY

**2,775 UNBUILT ACRES** 

**STRONG TENANT RELATIONSHIPS** 

## BEST POSITIONED FOR INTENSIFICATION

DEVELOPMENT IN OUR DNA

60MSF

DEVELOPED SINCE 1989

DEVELOPMENT TEAM OF

160

IN-HOUSE RESOURCES
FOCUSED ON
INTENSIFICATION

THIS TEAM
DEVELOPED

86%

OF OUR CURRENT RETAIL AREA

PLANNERS / DEVELOPERS • ENGINEERS • GOVERNMENT RELATIONS • LEASING • ENVIRONMENTAL / GEOTECH SPECIALISTS • CONSTRUCTION • ARCHITECTS • LAWYERS • FINANCE / FINANCIAL ANALYSTS • MARKETING

\$10.4B
IN TOTAL ASSETS



\$12.1B

NEW HOUSING-FOCUSED INITIATIVES
(REIT SHARE \$5.5B)



## 94 PROPERTIES IDENTIFIED FOR INTENSIFICATION... AND MORE TO COME

	BRITISH COLUMBIA	ALBERTA	SASKATCHEWAN	MANITOBA	ONTARIO	QUEBEC	ATLANTIC	TOTAL
MARKED FOR INTENSIFICATION	6	3	2	2	61	20	0	94
UNDER REVIEW FOR INTENSIFICATION	9	4	3	1	40	5	10	<b>72</b>
TOTAL PROPERTIES	15	7	5	3	101	25	10	166
REVENUE MIX (%)	8.2	3.2	3.9	3.2	63.0	13.9	4.6	100
AREA MIX (%)	9.0	4.3	4.4	3.2	58.4	15.3	5.4	100

18

## **DEVELOPMENT STATUS**

## **256 INDIVIDUAL DEVELOPMENT PROJECTS ACROSS 94 PROPERTIES**

RECURRING **INCOME INITIATIVES**  **DEVELOPMENT INCOME INITIATIVES** 

**TOTAL PROJECT** COUNT

**196 + 60 = 2**5

**(77%)** 

(23%)

(100%)



SELF-STORAGE (48)



**OFFICE BUILDINGS (10)** 



APARTMENTS LIVING (88)



SENIORS (45)



CONDOS (46) TOWNHOUSES (14)



HOTELS (5)

## **256 DEVELOPMENT PROJECTS**

6.0

\$995.1

\$473.2

CONSTRUCTION INITIATION (Years)

PLANNING ENTITLEMENTS (#)

PROJECT SF (SF Millions)

13.3

POTENTIAL
VALUE CREATION
(\$ Millions)
REIT SHARE

**REIT SHARE** 

**ACTIVE 32** 14.0 6.4 \$667.8 \$199.4

**FUTURE** 74 32.0 15.5 \$1,783.9 \$705.1

256 **TOTAL** 139 59.3 27.9 \$3,446.8 \$1,377.7

## **VALUE CREATION**



**REIT SHARE: \$1.3B-\$1.5B** 

# POTENTIAL VALUE CREATION

FROM THE 256 INTENSIFICATION PROJECTS

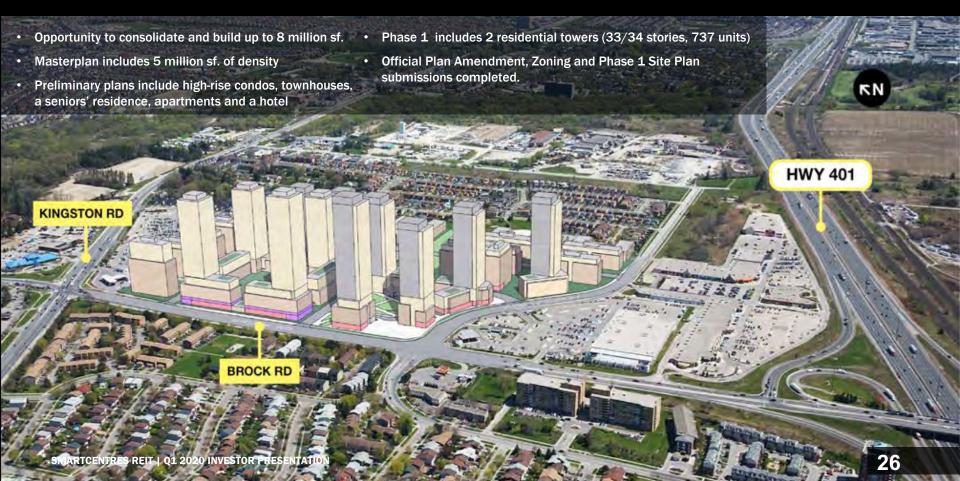




## **VALUE CREATION EXAMPLE**







## **MAJOR MIXED-USE DEVELOPMENT INITIATIVES**

						Estimated Costs (\$M)			Estimated Gain on Final Sale and Timing		inal Sale
Site	Project	Туре	GLA ('000sf) / Units	Completio n Year	SRU % Share	100% Share	SRU Share	Yield	Profit %	SRU Share	Timing
VMC (Office Towers)	a. KPMG (T#1) b. PwC-YMCA (T#2) <sup>(2)</sup> c. Office (T#3) d. Office (T#4)	Office Office Office Office	360sf 113sf 600sf 500sf	2016 2019 2025 2028	50% 50% 50% 50%	\$180 \$59 \$432 \$351	\$90.0 \$29.5 \$216.0 \$175.5	5.7% 5.0%-5.5% 4.8%-5.5% 4.8%-5.5%	_ _ _ _	_ _ _ _	_ _ _ _
2. Laval Centre <sup>(1)</sup>	Jadco (2 Buildings)	Apartments	338 Units	2020-2022	50%	\$82	\$41.0	5.3%-5.8%	_	_	_
3. VMC (Condos)	CentreCourt CentreCourt CentreCourt CentreCourt CentreCourt CentreCourt	Transit City 1 Transit City 2 Transit City 3 Transit City 4 Transit City 5	551 Units 570 Units <sup>(3)</sup> 631 Units 498 Units 528 Units	2020-2021 2020-2021 2021 2023 2023	25% 25% 25% 25% 25%	\$187 \$194 \$218 \$200 \$219	\$46.8 \$48.5 \$54.5 \$50.0 \$54.8	N/A N/A N/A N/A	40%-45% 40%-45% 30%-35% 20%-25% 20%-25%	25% 25% 25% 25% 25%	2020-2021 2020-2021 2021 2023 2023
4. VMC (Apartments) <sup>(1)</sup>	VMC Rental Apartments	Apartments	451 Units	2023-2024	50%	\$225	\$112.5	4.2%-4.6%	_	_	_
5. Vaughan NW	Fieldgate	Low/Mid Rise Residential	179 Units	2022-2023	50%	\$100-\$120	\$50.0-\$60.0	N/A	10%-15%	50%	2022-2023
6. Ottawa Laurentian <sup>(1)</sup>	Selection Group (2 Buildings)	Apartments/ Retirement Residence	410 Units	2022	50%	\$150	\$75.0	6.0%-7.0%	_	_	_
7. Multiple Locations <sup>(1)</sup> (9 approved development project – Toronto (2 projects), Oshawa, Brampton (2 projects), Vaughan, Markham, Whitby, Aurora)	Self-Storage (JV) s (SmartStop)	Self-Storage (4 to 5 new facilities each year)	500sf built per year	2020-2025	50%	\$80M - \$100M per year	\$40M - \$50M per year	6.0%-8.0%	_	_	_
8. StudioCentre (Toronto)	SRU-Penguin JV	Mixed-Use (Office, Retail)	260sf	2023-2024	50%	\$100	\$50.0	4.5%-5.5%	_	_	_

## **MAJOR MIXED-USE DEVELOPMENT INITIATIVES**

			Estimated Costs (\$M)		]	Estimated Gain on Final Sale and Timing					
Site	Project	Type	GLA ('000sf) / Units	Completi on Year	SRU % Share	100% Share	SRU Share	Yield	Profit %	SRU Share	Timing
9. Pointe-Claire (Apartments) <sup>(1)</sup>	Rental Apartments (2 Buildings)	Apartments	300 Units	2022-2023	50%	\$115	\$57.5	4.5%-5.0%	_	_	_
10. Pointe-Claire (Condo)	Condo	Condo	200 Units	2024	50%	\$55	\$27.4	N/A	10%-15%	50%	2024
11. Multiple Locations <sup>(1)</sup> (6 approved projects – Vaughan (2 projects), Oakville (2 projects), Markham, Barrie)	Retirement Living Residences (JV) (Revera)	Retirement Residences & Seniors Apartments (3 to 5 new facilities each year)	600sf built per year	2023-2025	50%	\$100M per year per site	\$50M per year per site		_	_	_
12. Barrie (Apartments) <sup>(1)</sup>	Rental Apartments JV (Phase 1) (Greenwin)	Apartments	421 Units	2023	50%	\$186	\$92.9	4.5%-5.0%	_	_	_
13. Vaughan NW	Condominium Towers (2 Buildings)	Condo	248 Units	2024	100%	\$120	\$120.0	N/A	10%-15%	100%	2024

Cautionary Note: Please be advised that all data in the chart and footnotes below do not factor in potential adjustments or changes that may result from the outcome of the Covid-19 pandemic.

#### Note:

- (1) Stabilization is estimated to be 1 to 3 years after completion.
- (2) Excludes 112.000 sf of YMCA, library, and community use space.
- (3) Includes 11 Townhouse units that have not vet been released for sale.

Estimated Transactional FFO Gains on Sale related to parcel sales of land into Joint Ventures estimated at 1%-2% of annual FFO at SmartCentres' ownership share.

In addition to the projects set out in the table above, SmartCentres' pipeline also includes approximately 2.6 million square feet of future developments as set out in the table shown on the "Future Earmouts and Developments" section. In addition to the above, SmartCentres has a further mixed-use development pipeline in excess of 12 million square feet in projects that are underway or active. Further, SmartCentres will initiate activities in the short-term to work towards development in excess of 15 million square feet in mixed-use initiatives that will be completed in the longer-term.

## **JOINT VENTURE PARTNERSHIP UPDATES**





3. - GREENWIN

## **Partnership Update**

## 7 REVERA JV PROJECTS

- Total of 2,000 units across all 7 properties
- 6% 7.5% yield expected once stabilized
- Seniors apartments & retirement residences (no long-terms care)

#### **Projects:**

- Barrie
- Oakville Downtown
- Markham Main Street
- Toronto Bathurst & Wilson (PPI owned property)
- Vaughan (x2)
- Oakville South



## 11 SMARTSTOP JV PROJECTS

 10,000 units and 1.3 million sf of GLA across all 11 properties

#### Open and in lease-up:

· Dupont St: Opened fall 2019

#### **Under construction:**

- Laird (Toronto): Spring 2020
- Brampton: Fall 2020
- Vaughan: Winter 2020

#### Other:

- Oshawa
- Scarborough
- Brampton Kingspoint
- Aurora
- Lesmill (Toronto)
- Markham
- Whitby

## **Partnership Update**



## **Partnership Update**

# 2 GREENWIN JV PROJECTS:

Over 2,000 purpose-built rental units across the 2 properties

#### Barrie:

 7.8-acre multi-phased rental apartment community along the waterfront.

#### **Toronto - Balliol Avenue:**

- 1.15 acres
- Yonge & Davisville steps from the Davisville subway
- Plans for newly built rental apartment
- SmartCentres has 75% interest and will be the developer



## **FEATURED INITIATIVES**

- 1. SMARTVMC (VAUGHAN METROPOLITAN CENTRE), TORONTO | 100 ACRES Page 34
- 2. VAUGHAN NORTH WEST, TORONTO | 42 ACRES Page 41
- 3. WESTSIDE MALL, TORONTO | 12 ACRES Page 43
- 4. OAKVILLE NORTH, TORONTO | 52 ACRES Page 46
- 5. OAKVILLE SOUTH, TORONTO | 21 ACRES Page 48
- 6. OTTAWA SW I 2.2 ACRES Page 50
- 7. LAVAL CENTRE, MONTREAL | 35 ACRES Page 52
- 8. POINTE-CLAIRE, MONTREAL | 22 ACRES Page 55
- 9. BRADFORD, TORONTO | 57 ACRES Page 57
- 10. CHILLIWACK, VANCOUVER | 15.5 ACRES Page 59



**ACRES** 

**TOTAL ACREAGE** 



- 100 Acres
- Currently 900,000 sf.
- Located at Hwy. 7 and 400 in the Vaughan Metropolitan Centre
- Unparalleled Transit:
  - 15,000 daily TTC subway commuters
  - 5,600 weekly bus travelers
- JV between SmartCentres and Penguin Properties
- 2020 Walmart relocation will free up 15.7 acres of prime development real estate





- A NEW CITY CENTRE
- Potential for 20 million sf of mixed-use density
- SmartCentres owned lands (25 acres) represent 5 million sf. of potential
- Over 2 million sf currently under construction



## **SMARTVMC OFFICE**

- 2,000 people working in the first two office towers
- YMCA opening late 2020 with an anticipated 1,200 daily visits





#### **KPMG TOWER (365,000 SF)**



#### PwC/YMCA TOWER (220,000 SF)









RENDERING















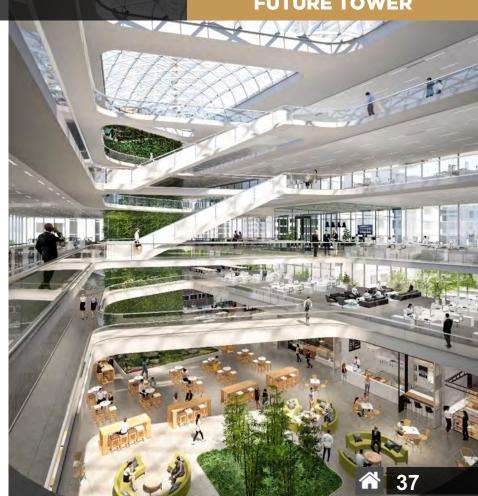




## **SMARTVMC OFFICE**

### 600,000 SF FUTURE TOWER

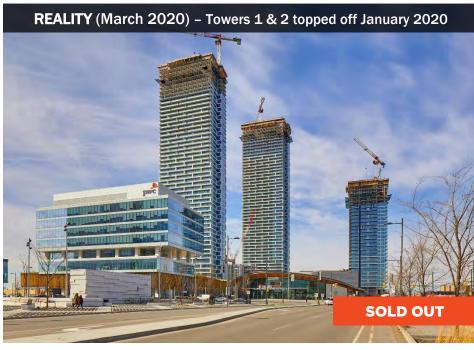




## **SMARTVMC RESIDENTIAL**

## TR<sup>^</sup>NSIT CITY 1,2&3





1,741 UNITS ACROSS 3 TOWERS

\$710 AVERAGE PRICE PER SQUARE FOOT

>35% RETURN ON COST

+\$30M

PROFIT OVER ORIGINAL APPROVAL



## **SMARTVMC RESIDENTIAL**

## RENTAL RESIDENTIAL

'THE MILLWAY' 451 UNITS

&

### **TRANSIT CITY**

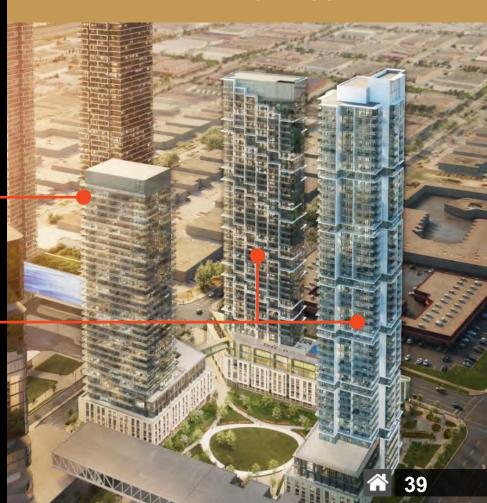
4 & 5

1015 UNITS \$835 & \$865 PER SF.

**SOLD OUT** 

**CONSTRUCTION STARTED FALL 2019** 

#### THE EAST BLOCK





## **VAUGHAN NW**

### **EXISTING**

- 41 acres
- 397,584 sf. of retail
- Walmart-anchored shopping centre at Major Mackenzie Drive & Weston Road



### **VAUGHAN NW**

- 1.7 million sf. of potential
- JV with Fieldgate for 179 freehold townhouses.
   Construction expected to begin in 2020
- Construction in progress for JV with SmartStop - 875 self-storage units
- JV with Revera for two towers – seniors' apartment and retirement residence (over 400 units combined)
- Master plan includes 4 residential towers (800 units)



### **EXISTING**

# WESTSIDE MALL (TORONTO)

- 12 acres
- 140,000 sf. of retail
- Urban Toronto redevelopment site, just west of mid-town Toronto
- Currently a Canadian Tire and Fresh co-anchored Shopping Centre
- New Eglinton Crosstown light rapid transit (LRT) station to open on site
- New GO station will connect new East:West to existing North:South transit framework



## WESTSIDE MALL (TORONTO)

SmartCentres Properties along the new Eglinton Crosstown LRT:

- Westside Mall (at Caledonia)
- Laird
- 1900 Eglinton (at Pharmacy & Hakimi Lebovic)



# WESTSIDE MALL (TORONTO)

- Planning entitlements for 3 million sf.
- Development plans include residential towers and retail.



### **EXISTING**

## OAKVILLE NORTH

- 52 acres
- 461,040 sf. of retail
- Shopping Centre at Highway #5 and Trafalgar Road in the Greater Toronto Area West
- Anchored by a 195,000 sf. Walmart Supercentre and a 120,000 sf. Real Canadian Superstore
- Located within the uptown core area of Oakville with uncapped densities and permissions allowing for residential, office, retail and commercial uses



### THE VISION

## OAKVILLE NORTH

- Master plan demonstrates an average density of 4.4 FSI and over 7 million sf. of residential, retail and mixed use
- The town recently initiated an official plan review for the uptown core.
- SmartCentres is seeking increased height permissions through this process; targeting up to 30 stories



### **EXISTING**

## OAKVILLE SOUTH

- 21 acres
- 330,000 sf. of retail
- Shopping Centre in the Greater Toronto Area West
- Anchored by strong retailers such as Metro Foods, Shoppers Drug Mart, LCBO, Winners and Goodlife Fitness



### THE VISION

## OAKVILLE SOUTH

- 430,000 sf. of potential
- Plans include a JV Revera seniors' residence (300 units) and a townhouse development.
- Discussions have been initiated with the municipality, tenants and potential partners to evolve the site



## **OTTAWA SW**

- 14.70 acres
- 172,000 sf. of retail, 88,000 sf of office space
- At the corner of Clyde &
   Baseline, just south-west of
   downtown Ottawa
- Great visibility from major arterial roads and excellent public transit
- Adjacent to a 149,949 sf. Walmart and 21,748 sf. of retail shops

### **EXISTING**



## **OTTAWA SW**

- Development plans include a seniors' apartment and retirement residence JV with Selection Group, with a combined 413 units.
- Official Plan Amendment, Zoning Bylaw Amendment and Site Plan Control submissions complete
- Construction expected to commence Fall 2020



# LAVAL CENTRE

- 35 acres
- 159,779 sf. of retail
- Anchored by a Walmart Superstore
- Greater Montreal Area lands designated as 'centre-ville', due to highway and transit access

### **EXISTING**



### THE VISION

# LAVAL CENTRE

- 4.5 million sf. of potential
- Parcels of land sold to others for seniors' residence, hotel and office development
- JV with Jadco for Equinoxe Daniel-Johnson rental apartments
- Remaining land to be developed for mixed-use

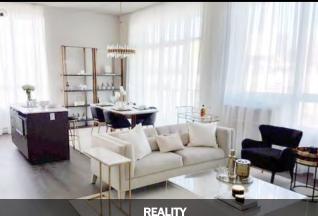


## LAVAL CENTRE

- Construction complete on the first of 2 15-storey Equinoxe Daniel-Johnson rental apartments – first residents moved in March 1. Already 50% leased.
- Second 15-storey tower construction expected begin Fall 2020
- 342 rental residential units in total across two towers







## **POINTE-CLAIRE**

• 384,915 sf. of retail

22 acres

- Walmart and Home Depot anchored site in West Montréal
- Well-located site in Montreal's West Island, purchased in 2016
- **Excellent transit (new light rail** transit line to downtown) and road access





### **POINTE-CLAIRE**

- Secured zoning for multiple uses including residential, seniors housing and office on the perimeter of the property
- First rental apartment building expected to be completed in 2022
- Significant NAV accretion potential from entitlements achieved to date
- Master plan activities moving forward with strong support form council



## **BRADFORD**

### **EXISTING**

- 57 acres
- 280,000 sf. of retail
- Fast growing community **North of Toronto**
- Currently a Walmartanchored Shopping Centre



## **BRADFORD**

- 565,000 sf. of potential
- Preliminary intensification plans include a hotel, seniors' residence, town homes, mid-rise residential apartments and/or condos
- Process underway for municipal approval



## **CHILLIWACK**

### **EXISTING**

- 15.5 acres
- 124,865 sf. of retail
- Currently a Winners and Safeway-anchored shopping centre
- Located in the Fraser Valley, East of Vancouver



## CHILLIWACK

- Official community plan amendment and rezoning approval by council in September 2019
- Proposal includes demolition of the current enclosed mall to accommodate:
- 163,705 sf. of commercial, and
- 2.63 acres of residential; Three 6-storey residential buildings with 200+ units, structured underground parking





### **HIGH QUALITY TENANTS**

### **TOP 4 TENANTS**

### **ANNUAL RENT**



\$202,300,000



























\$21,900,000

RENTAL INCOME FROM TOP 4 **TENANTS** \$296,000,000

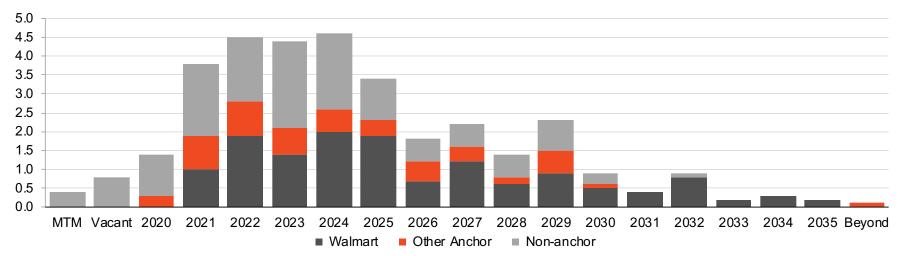
**TOP 4 TENANTS** REPRESENT

62 SMARTCENTRES REIT | Q4 2019 INVESTOR PRESENTATION

### STABLE RETAIL INCOME BASE....

#### **LEASE MATURITY BY AREA**

(in millions of square feet)
Average roll of 2.4M sf. annually (7.0% of total GLA per year)



- Average lease term of 5.0 years
- Average remaining lease term of 5.7 years for Walmart, with multiple renewal options of up to 80 years
- Average remaining lease term excluding Walmart is 4.4 years
- 2,297,411 sf. or 56.1% of 2020 lease maturities have been renewed
- Average "same property" NOI growth is 1.0% to 1.5% p.a.

# ONGOING SERVICES INNOVATION...

DIGITAL SIGNAGE
EV CHARGING STATIONS
PENGUIN PICKUP
5G CELL TOWERS

... NEW REVENUE SOURCES

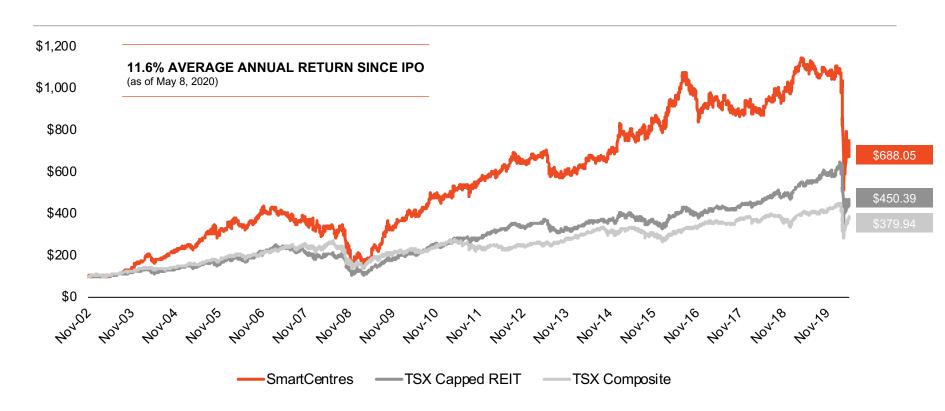






SMARTCENTRES REIT | Q1 2020 INVESTOR PRESENTATION

## **TOTAL RETURNS TO UNIT HOLDERS**



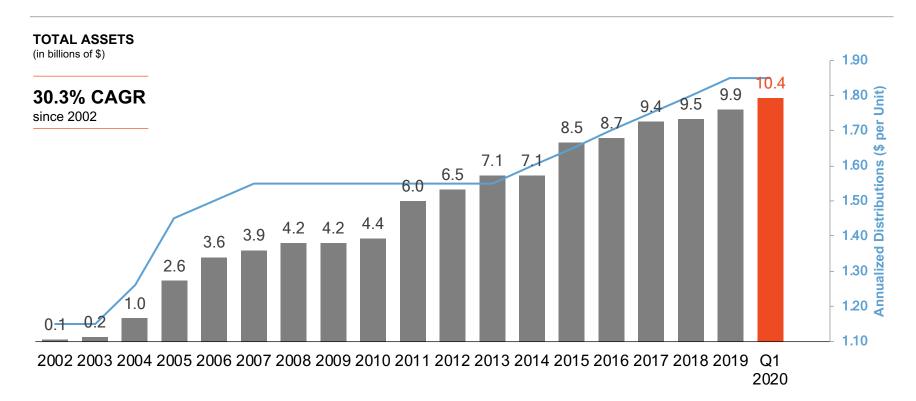
65

### **STABLE CASHFLOW**

PAYOUT RATIO*	81.1%	83.1%	81.8%	83.0%	87.5%
	2015	2016	2017	2018	2019
n thousands of dollars (except per Unit information)	2010	2010	2017	2010	2013
FFO per Unit <sup>(1)</sup>	2.10	2.17(4)	2.20	2.28	2.26(5)
AFFO/ACFO per Unit <sup>(2)</sup>	1.99	2.00(4)	2.10	2.13	2.08(5)
Distributions per Unit	1.61	1.66	1.71	1.76	1.81
DRIP participation rate <sup>(3)</sup>	19.1%	20.9%	22.0%	23.4%	26.3%
Distributions reinvested through DRIP <sup>(3)</sup>	39,137	46,212	50,719	56,656	69,693
Surplus of AFFO/ACFO over distributions paid <sup>(2)</sup>	95,117	109,333	111,803	115,384	115,980

- Distributions fully funded from operating cashflow
- Annual distribution increases announced in each of 2014, 2015, 2016, 2017, 2018, and 2019 of \$0.05 per unit. Current annual distribution per unit is \$1.85
- \* 2015 (AFFO) and 2016-2019 (ACFO)
- 1. FFO with one-time adjustments and before Transactional FFO
- 2. AFFO/ACFO with one-time adjustments
- 3. DRIP was temporarily suspended in Q1 2020
- 4. Excludes \$0.06 per unit of non-recurring income
- 5. Reduction compared to 2018 reflects net impact of \$240 million equity issuance in January 2019

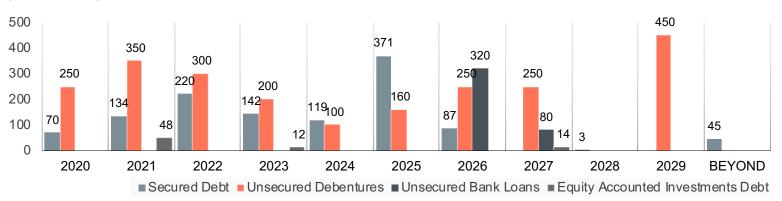
## **TOTAL ASSETS VALUED AT \$10.4B**



## **DEBT /MATURITY/LEVERAGE**

#### **DEBT MATURITY**

(in millions of \$)



	Mar. 31 2020	Dec. 31 2019	Dec. 31 2018	Dec. 31 2017
Debt to Aggregate Assets	43.3%	42.3%	43.9%	45.4% <sup>(1)</sup>
Unsecured to Secured Debt Ratio	64%/36%	63%/37%	48%/52%	43%/57%
Unencumbered Assets	\$5.6B	\$5.7B	\$4.3B	\$3.4B
Adjusted Debt to Adjusted EBITDA	8.2X	8.0X	8.2X	8.4X
Interest Coverage	3.5X	3.5X	3.3X	3.1X
Liquidity: Cash Resources	\$471M	\$547M	\$399M	\$646M
Weighted Average Interest Rate (Total Debt)	3.41%	3.75%	3.73%	3.69%
Weighted Average Term to Maturity (Total Debt)	4.8 yrs	4.6 yrs	4.9 yrs	5.1 yrs

<sup>(1)</sup> Leverage increased during 2017 in support of the OneREIT acquisition

### **CONSERVATIVE CAPITAL STRUCTURE**

16.8%	Secured Debt Financing Amount - \$1.4B Weighted Avg Interest Rate – 3.80% Weighted Avg Term to Maturity – 4.3 years
32.4%	Unsecured Debt Amount - \$2.7B Weighted Avg Interest Rate – 3.37% Weighted Avg Term to Maturity – 4.7 years
2.6%	Debt on Equity Accounted Investments Amount - \$218M Weighted Avg Interest Rate – 3.71% Weighted Avg Term to Maturity – 9.7 years
6.1%	Operating Line / Outstanding LC's Operating Line – \$460M Weighted Avg Interest Rate – 2.87% Letters of Credit – \$52M
42.1%	<b>Equity</b> (as at May 8, 2020) Units Outstanding – 172M Share Price – \$20.18 Market Capitalization – \$3.5B

\$8.3B

Total Enterprise Value

#### Focused on:

- Lowering interest rates on renewals
- Maintaining maximum flexibility
- Reducing leverage over time
- Rebalancing unsecured and secured debt ratios

